

## **How to Deal with Conflict**

- 1. Clarify what the problem is; clarify what the problem is not.
- 2. Identify any common goals, values, assumptions.
- 3. Experiment until you find an approach that gets through effectively.
- 4. Keep conversations focused on issues, not personalities.
- 5. Use simple wording to explain your position. Practice your position in advance until you know it well and can say it effectively.
- 6. Rehearse positive interaction before the meeting.
- 7. Keep your attitude positive.
- 8. Clarify what you want/need from the other person. Distinguish between the two.
- 9. Watch out for old attitudes that are interfering with your current effort.
- 10. Make sure your body and verbal language are in agreement.
- 11. Don't get sidetracked into irrelevant arguments.
- 12. Speak in private if a difficult issue must be addressed.
- 13. Don't take their dislike personally.
- 14. Don't discuss them with other people.
- 15. Set a limit on what you will put up with and stick to it.
- 16. Remember that you are not all-knowing. "Winning" may only mean arranging a tolerable working relationship, not solving all their personality defects.